

Keweenaw Bay Ojibwa Community College

Faculty Guidebook

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QUICK REFERENCE

Academic Alerts and Student Referrals
Contact the Student Support Team regarding students at risk or in need of assistance at academicalerts@kbocc.edu or 524-8101
Accident and Incident Reports
Report accidents resulting in personal injury on an accident report form and submit to HR at hr@kbocc.edu or 524-8402
Anishinaabe Cultural Content and Perspectives
Contact our Cultural & Wellness Coordinator at 524-8517 for assistance or referrals.
Attendance Reporting
Course attendance should be marked on the course Canvas page for each scheduled session . This is crucial for Student Services to implement early academic interventions.
Classroom Equipment
Contact REMC1 at support@remc1.net or call/text 487-7624
Disability Accommodations
Send students who need accommodations to Dean of Student Services at 524- 8111
Technology Support for E-mail or the Canvas Learning Management System
Contact the REMC1 at support@remc1.net or call/text 487-7624
Emergency Procedures
See the Safety and Security Manual on the KBOCC website or Faculty SharePoint for complete information regarding emergency procedures
Employment and Payroll Questions
Contact the HR Director for all employment and payroll questions at 524-8402
Field Trips
Students must complete travel forms if they miss other classes. Obtain and submit completed forms to the Dean of Student Services.
Forms
All faculty forms can be found on the Faculty SharePoint or on the KBOCC website.
Guest Speakers
Plan on giving guest speakers an honorarium/gift; the size will depend on whether they are supported by their organization. Contact your Department Chair for purchasing assistance. Do not use guest speakers as substitutes unless a faculty/staff member is present to host the session, and plans were made in advance.
Keys
Contact the Maintenance Supervisor at 524-8501
Library Resources
Please visit the library in person or online at kbocc.edu/library
Office Space
The Faculty Resource room is located at the Wabanung Campus in room 202N
Reserving Facilities or Vehicles
Contact the Maintenance Supervisor at 524-8501

Student Discipline Process

See *Student Handbook*. Contact the Dean of Student Services at 524- 8111

Syllabus Preparation Resources

Contact the Department Chair or Dean of Academic Affairs for additional assistance

Textbooks

Contact the Bookstore Clerk at 524-8206or bookstore@kbocc.edu

Weather and Other Closures

Closures will be sent via KBOCC email, posted on TV6 and KBOCC social media accounts. If you cancel your class for any reason, please contact all students via KBOCC email as well as the Dean of Academic Affairs to ensure everyone is aware.

Academic Policies

Academic Calendar

Academic years begin with fall semester and continue through the subsequent summer semester. Academic calendars are published on the KBOCC website and are also located in the Faculty SharePoint

The College calendar is comprised of two 15-week semesters, fall and spring. Summer sessions include accelerated courses of varying lengths, but all are equivalent to the full-semester offerings. The College **does not** schedule examination periods separate from instructional weeks of the semester.

Credits and Class Time

Standard face-to-face courses will meet one 50-minute class hour per week throughout the 15-week semester for each credit. Courses with recitations may be scheduled with additional class time. Laboratory or studio hours are typically scheduled at a rate of two class hours per credit, but additional class time may be planned based on the course activities.

Accelerated courses must include the same class time per credit as in a 15-week semester, although scheduled in fewer weeks. Courses using alternative delivery modes, such as on-line delivery, must cover the same course material as the standard, face-to-face versions, typically using alternative student activities.

Definition of Credit Hour

Keweenaw Bay Ojibwa Community College follows the definition of credit hours widely used in higher education in the United States, based on a one class hour plus at least two hours of student work outside of class per week for a full semester. This definition is applied to various types of courses as follows:

- For standard lecture and discussion courses, one lecture credit hour represents one hour per week of scheduled class time and two hours of student work outside of class. For a three-credit course, this equals 45 hours of class time and 90 hours of homework. A four-credit course has 60 hours of class time and 120 hours of student work outside class.
- A laboratory course credit includes one hour per week of class time plus at least one hour per week of scheduled supervised laboratory work and 2 hours of student preparation time. Most laboratory courses are four credits and meet for at least six hours per week for a semester, or at least 90 hours total. This represents at least 45 hours of class time, 45 hours of laboratory time, and 90 hours of student work outside of class per semester.
- One practice or practicum credit hour (supervised student teaching, field work, etc.) represents three to four hours per week of supervised or independent practice, at minimum, yielding between 45 and 60 hours of work per semester. A practicum or practical course may also include scheduled class sessions or individual conferences.

Students will not be required to enroll for more practicum credits than needed for their academic programs, even if they need to have a greater number of verified practical hours to obtain a certification.

- Internship credit hours are determined by negotiation between the supervising faculty and the work supervisor at the cooperating site, both of whom must judge and certify different aspects of the student's work. The credit formula is similar to that for practice credit. Students may participate in non-credit internships or internships with a minimal number of credits awarded.
- Independent study credits are calculated in the same way as practice credit hours.
- For courses using alternative forms of delivery, for example, on-line courses, credits are calculated using the same method as for practice or independent study credit hours. In addition, courses using alternative forms of delivery must have the same learning outcomes and content as their face-to-face equivalents.

College Catalog

The College Catalog is the definitive, general document for academic policies and information. This section of the Faculty Guidebook focuses on policies and procedures used by instructors.

Contact Hours

Contact hours are the class hours scheduled for a course, including lecture, lab, recitation, and studio hours. For instructors paid on an adjunct basis only, required office hours for student assistance are included as paid contact hours. For instructors paid full-time or a fraction of full-time, office hours are to be included in their work time outside of class.

Course Scheduling

The Faculty Council will work with the Dean of Academic Affairs to develop a course schedule for the following semester at a minimum by the eighth week of each semester to allow for early registration. Efforts are made to publish tentative schedules for the subsequent year to allow for longer-term planning by students. Faculty for each program with the Dean of Academic Affairs will monitor the course needs and approved course rotations to ensure that the courses students need is included in a timely manner in the rotation.

Course Enrollment

Registration dates are in the published annual academic calendar and posted on the KBOCC website. No late registration will be allowed in any circumstance. The drop-add period will occur through the first week of each semester.

Students who add a class through the drop-add process are responsible for making up all missed work but are not considered to have been absent before being enrolled in the class. Students considering changes in registration may attend a class before being formally enrolled and may be encouraged to do so by the course instructor.

Course Cancellations

Standard courses with enrollment of fewer than eight students may be cancelled by the Dean

of Academic Affairs in consultation with the President. Specialized courses such as internships, practicums, research and special projects, and capstone, as well as courses taught by full-time faculty members, will usually be retained with low enrollment. Considerations in deciding whether to cancel or retain low-enrollment courses will be students' need for the course to stay on schedule for graduation, ability to reschedule students into courses which meet program requirements, and impact on retention.

Cancellation decisions must be made by the last day of add-drop, the first week of classes, to allow students whose classes have been cancelled to add alternatives. When courses clearly must be retained or have no reasonable chance to make minimum enrollment, decisions will be announced as soon as possible.

When an adjunct or part-time instructor's section is cancelled for low enrollment, the instructor's employment for the course ends. Adjunct and part-time instructors are informed that employment is contingent on enrollment when a teaching assignment is offered. When a full-time instructor or department chair's section is cancelled, workload adjustments, if needed, will be made in accordance with the Faculty Guidebook. These may include alternate duties, course reassignments, or adjustment in a non-current semester.

Course cancellations may result in instructor re-assignments when a full-time instructor's or department chair's course load falls more than three credits below or above the faculty member's designated teaching load. As with initial teaching assignments, instructors will only be re-assigned to courses they are qualified to teach. All reasonable efforts will be made to avoid displacing instructors who have prepared for a course. If a part-time or adjunct instructor must be displaced from a teaching assignment without being re-assigned to an alternative course or courses, the displaced instructor will be compensated at least the equivalent of teaching one week of the course in recognition of the preparatory work.

Freedom of Expression

At Keweenaw Bay Ojibwa Community College (KBOCC), freedom of expression is of the utmost importance. Such freedom is felt to be critical to the growth, learning, and development of the individual because it allows for the exchange of knowledge and ideas. This right is applied equally to all individuals in the college community. KBOCC expects communication to take place in a manner that is respectful of divergent perspectives and opinions. No form of disrespect will be tolerated.

Grade Changes

Students who believe an error occurred on their grade reports are directed to contact the instructor as soon as possible. If they cannot reach the instructor or still question the grade, they have until the fifteenth day of classes of the following semester to submit a grade change request to the Dean of Academic Affairs. Grade changes will be granted only when evidence shows that an error was made in grading. If, after review by the course instructor or Dean, students still believe that their final course grades were in error, they may appeal to Faculty Council. Appeals must be presented in written form and must clearly explain the errors the

students seek to have corrected. (See College Catalog, Grade Change Policy)

Instructors have up to one year after the end of the course to make grade changes, either to correct an error or upon the students' completion of an incomplete grade. After that, grade changes may be possible under the College's academic recovery policy (see College Catalog, Academic Recovery Policy) or by special petition.

Incomplete Policy

Incompletes may only be granted in the event of serious illness or special circumstances. Whenever possible, students seeking an incomplete should request it before the end of the semester. An incomplete may only be issued when the student has completed most of the required coursework and has been earning a passing grade on completed work. (In courses with heavily weighted final exams, projects, or papers, consideration may be given to attendance and progress on the final assignment.) Incompletes should be approved only when students have a reasonable chance to complete their work and improve their grades.

Incomplete contracts must be accompanied by an agreement signed by the student, instructor, and Dean of Academic Affairs, specifying the work to be completed and the deadline for completion, which may be no later than the last week of the next semester. One copy of the contract will be kept by the student, one by the instructor, and one by the College. A final grade must be submitted to the Registrar's Office by the end of the following semester, or the grade will be assigned as specified in the Incomplete Contract. In extenuating circumstances, such as a lengthy illness or family crisis, the student may apply for an extension of the incomplete.

Institutional Review Board

Research conducted under the auspices of the College or as a faculty member affiliated with the College is subject to institutional review by the College's Institutional Review Board (IRB). Projects including research interventions with humans or animals and those using unpublished photographs, audio or video recordings, or personally identifiable information must obtain IRB approval. Detailed information about IRB procedures is available from the Office of Sponsored Programs or the Dean of Academic Affairs.

Notice of Nondiscrimination

KBOCC prohibits sex discrimination in any education program or activity that it operates. Individuals may report concerns or questions to the Title IX Coordinator. The notice of nondiscrimination is located at www.kbocc.edu/notice-of-nondiscrimination.

Student Disclosure of Pregnancy or Pregnancy-Related Conditions

If a student discloses to any KBOCC employee that they are pregnant or have a pregnancy-related condition, the employee must: (1) provide the student with the Title IX Coordinator's name and contact information; and (2) inform the student that the Title IX Coordinator can coordinate specific actions to prevent sex discrimination and ensure the student has equal access to KBOCC's education program or activity.

KBOCC's Title IX Coordinator is Lindsay Hatzis and she can be reached at Lindsay@icslawyer.com or (423) 667-1838.

Student Disclosure of Sex Discrimination or Sex-based Harassment

If a student discloses to any KBOCC employee (who is not designated as a confidential employee) information about conduct that may reasonably constitute sex discrimination or sex-based harassment (including sexual assault, domestic violence, dating violence, and stalking), the employee must notify the Title IX Coordinator. An employee may notify the Title IX Coordinator by filing an online report or emailing the coordinator at Lindsay@icslawyer.com.

Policies on Faculty Classifications, Credentials, and Responsibilities

Employee Handbook

College policies which apply to all employees are found in the Employee Handbook. This section provides policies which are specific to faculty.

Definition of Faculty

Administrative Faculty/Instructional Faculty

The college's faculty includes credentialed educators who work together to conduct the college's instructional programs:

- A. Administrative faculty members are those who primarily administer, plan, or assess instruction, or who have other accreditation, student screening, and licensure duties for their programs and are appointed on 11 or 12-month contracts: Dean of Academic Affairs, Nursing and Health Sciences Department Chair, Assessment Coordinator, and potentially curriculum developers, faculty researchers, or academic librarians.
- B. Instructional faculty members are those who primarily teach courses: Faculty Chairs, part-time, and adjunct instructors.

Position Descriptions are found in [Appendix A](#).

Classification of Faculty

Instructional faculty members are classified as:

- Full-time: Faculty who teach a full-time load year (including summer session), or full-time equivalent of teaching and other assigned duties, on a regular basis. Full fringe benefits are allowable.
- Adjunct: Faculty who are hired on a per-course basis. Not eligible for benefits.
- Substitute faculty: Faculty working on an on-call or fill-in basis in the absence of the regular course instructor. Not eligible for benefits.

Academic Faculty Credentialing Requirements

Faculty credentialing is reflective of the certifications required within the respective disciplines. At KBOCC, faculty are credentialed for either academic or vocational offerings.

In order of preference, satisfactory credentials for all academic teaching faculty are:

- Master's Degree or higher in the teaching subject or a closely related field, or
- Bachelor's degree plus 18 graduate credits in the teaching subject or closely related field, or
- Bachelor's degree in the teaching subject or closely related field and substantial teaching or applied experience

(Among candidates with graduate credits but not a degree in the teaching subject, those who have completed a graduate degree will be preferred over those who have not completed any graduate degree)

Instructors of Anishinaabe language (Ojibwa or other tribal languages), or of Anishinaabe art or culture (other than courses which fulfill general education requirements) may be credentialed through official tribal verification of their expertise in the teaching subject. Tribal verification may be provided by a tribal government, such as the Keweenaw Bay Indian Community Tribal Council, or by a master teacher or educational organization officially approved by a tribal government.

Candidates with substantial teaching or applied experience may demonstrate qualifications based on evaluation of their documented experience, according to the College's Proven Experience Rubric. Candidates are responsible to submit documentation of experience for evaluation. Instructors who meet the criteria for qualification based on evaluation of experience will be considered fully qualified.

When no fully credentialed or qualified candidates apply, candidates with incomplete credentials will be considered, with order of preference based on the number of graduate credits and amount of post-graduate experience in the teaching area.

Instructors who are hired with less than a bachelor's degree plus 18 graduate credits in the teaching area must either seek that level of credentialing or demonstrate their qualifications based on proven experience. Instructors seeking academic credentialing must submit a plan of study to the Dean of Academic Affairs and complete an average of 6 credits per academic year until full credentials are reached. A master's degree with a minimum of 18 graduate credits in their teaching discipline is strongly recommended.

To demonstrate qualifications based on proven experience, the instructor must provide evidence applicable to the appropriate Proven Experience Rubric, found in [Appendix B](#).

Vocational Faculty Credentialing Requirements

Faculty teaching courses in a vocational degree or certificate program must satisfy the following requirements:

- Bachelor's degree or associate degree OR Certification in teaching area AND demonstrated competence in teaching discipline
- Four years full-time or equivalent years of employment in a professional setting.

Teaching experience is preferred but not required.

Vocational faculty credentialing focuses on certification by state or national licensing boards for the profession and/or by a combination of education and experience to demonstrate mastery in the field.

Support for New and Alternatively Credentialed Faculty

To assure high academic quality in all courses, faculty members who do not have a least a bachelor's degree plus eighteen graduate credit hours in the teaching area, as well as all new faculty, will receive support by being assigned a mentor to assist them with course design,

drafting syllabi, assessment, and instructional methods. All new faculty will be observed by the Dean of Academic Affairs during their first semester of teaching.

Faculty Development

KBOCC encourages its faculty to grow as teachers, scholars and, in the case of our career educators, as practitioners in their fields. All full-time faculty members are expected to complete a minimum of eight hours of professional development in an academic year. On-going part-time and adjunct faculty members are expected to complete a minimum of four hours of professional development per year. Typically, this can be fulfilled through on-campus or partner university events at no cost to the instructors.

Support for Professional Development

Keweenaw Bay Ojibwa Community College allows all employees who are not eligible for other financial aid to take one tuition-free KBOCC course per semester. Textbooks and course fees are the employee's responsibility. Full-time employees who meet eligibility criteria may be granted up to 4 hours of educational leave per week to take college courses. Educational leave requirements and processes are described in the Employee Handbook.

In addition, full-time instructors may be granted release time for professional development. For example, this may entail attending a conference covering several class days and requiring a substitute instructor. Alternately, when funding is available, instructors taking courses for professional development may be assigned a reduced course load.

Funding to offset costs for faculty professional development is determined on an annual basis depending on the college budget. Each departmental budget includes professional development funding, and many sponsored programs include support for professional development. To receive approval for use of college funds for professional development, faculty members should complete a professional development plan form and either a purchase request or travel approval form.

Professional Development Objectives and Options

Professional development activities should meet one or more the following objectives:

- improving teaching
- enhancing knowledge in the teaching field
- staying current with and incorporating technology into the classroom, or
- increasing knowledge of Anishinaabe cultures, traditions, and values.

Development activities should be spread across these objectives, rather than focusing on just one. Possible activities include external or on-site workshops, conferences, seminars, credit, or non-credit courses, scholarly or creative publications or presentations, or faculty retreats. Use of release time or college funds for professional development must be pre-approved by the Dean of Academic Affairs. The Faculty Council will make recommendations for and plan on-site development workshops, seminars, or retreats. Any faculty member may suggest appropriate activities to the Faculty Council.

Release Time

Release time refers to the time when a faculty member is released from specified duties for a stated purpose with those duties being carried out by other employees. Most often the duties from which the faculty member is released are teaching hours. At Keweenaw Bay Ojibwa Community College, release time is available for short-term absences from the College or for workload reductions throughout a semester. The College does not offer sabbaticals of a semester or more.

Key differences between release time and adjustments in duties are that 1) release time is scheduled in advance, for example to support a faculty member in obtaining an advanced degree or for participation in external research, 2) release time typically requires having another employee take on the released duties. A key difference between release time and educational leave is that educational leave only allows a full-time faculty member to reduce hours spent on campus and does not relieve the faculty member of any duties. In most cases, both educational leave and release time will be needed for a faculty member to pursue graduate education or external projects.

Short-term release time involves having a substitute instructor teach class sessions to allow an instructor to attend a conference, workshop, or short course. The College's professional development policy allows up to 16 hours per year for full-time instructors and up to four hours per semester for part-time instructors. This type of release time is arranged through the professional development process.

Semester-long release time is not assured to faculty members and is granted rarely, usually when external funding is available. For example, faculty fellowships for the completion of advanced degrees, such as the American Indian College Fund's Mellon or Nyswander- Blanchard Fellowships, may require the faculty member's college or university to pledge release time as a condition of the fellowship award. Funding for research or development projects may also require a faculty member to be released from some regularly assigned duties. Faculty members who receive funding or release time to support professional education will make a commensurate commitment to continue teaching at Keweenaw Bay Ojibwa Community College.

Agreements on arrangements for semester-long release time must be reached by the faculty member, the Dean of Academic Affairs, and other faculty and staff involved and approved by the President at least 30 days before the start of the semester of release time, preferably earlier. The arrangements will be recorded on a release time arrangement form and the signed form filed in the faculty member's personnel file.

Work Schedules and Instructor Attendance

Contact Hours

All Keweenaw Bay Ojibwa Community College employees are paid on an hourly basis. Adjunct instructors are not ordinarily paid more for additional time spent at the College but may adjust their class or office hours when needed. For example, when a weather closure leads to class sessions being cancelled, instructors may schedule make-up classes or meet longer to catch up.

Office Hours

All faculty members are required to post office hours and be available in the amount of .5 hours per week for each 1-2 credit hour course taught and 1 hour per week for each 3-4 credit hour course taught. All faculty semester schedules should be turned in to the Dean of Academic Affairs by the end of the first week of every semester.

Schedule Requirements for Instructors

Part-time/Adjunct

Adjunct instructors attend their classes, scheduled office hours, and mandatory events. At other times they are welcome to use College facilities for class preparation, etc. but are not required to be present.

Full-time

Full-time instructors and department chairs are required to work 40 (clock) hours per week with at least 32 hours recorded on the time clock as on-site work. Thirty minutes for lunch will be deducted from each workday of eight hours or more whether a lunch break is taken.

Meetings and Events

Commencement is a mandatory event for faculty and will not be considered extra compensation. Other events or meetings may be designated as mandatory for all instructors or for full-time instructors.

Adjunct or part-time instructors may be paid for attending meetings at a flat rate. Instructors are not usually paid for attending optional college events. Full time faculty members may adjust their schedules or earn compensatory time when attending meetings or events would result in more than 40 work hours in a week. When faculty members on ten-month contracts are asked to attend meetings or events during their breaks, they will be compensated at their non-pro-rated pay rates.

Absences

Planned Absences

When instructors are able to plan ahead for missing scheduled class sessions, they should make appropriate arrangements for the class in advance, ideally without cancelling class. Department chairs and the Dean of Academic Affairs will assist adjunct instructors. Options include having a qualified substitute instructor, scheduling an exam with a suitable proctor, planning a film or

guest speaker with a faculty or staff member monitoring, or holding a study or research session with a librarian or tutor.

Unplanned or Emergency Absences

When instructors must miss a class on an emergency or urgent basis, they should contact the Dean of Academic Affairs as soon as possible after they realize they will not be able to teach the class session so that arrangements for class coverage or cancellation can be made. If they do not reach the Dean promptly, they should contact the student services assistant, the department chair, or another colleague. If cancelling a class is necessary, they should e-mail the students and post information on the course web page.

Full-Time and Department Chair Teaching Load

Full time faculty members will fulfill a combination of teaching, administrative, and departmental development functions equivalent to fifteen contact hours each semester. Full-time instructors who are not department chairs and have few non-teaching responsibilities will be assigned 13- 15 contact hours per semester. Department chairs, who have substantial non-teaching responsibilities, will be assigned 10-12 contact hours per semester.

When full-time instructors' teaching loads fall below 13 or above 15 contact hours for non-department chairs or below 10 or above 12 contact hours for department chairs, workload adjustments will be made through either change in teaching assignments or adjustment of non-teaching duties. Non-instructional work hours will be substituted for instructional contact hours at a ratio of approximately three to one.

When an adjustment of workload within the semester is not feasible, an adjustment in a subsequent semester may be negotiated. This will be documented in writing and signed by the instructor, the Dean of Academic Affairs, and the President, or President's designee. Alternately, when adjustments cannot be made, non-chair instructors carrying more than 15 contact hours or department chairs carrying more than 12 instructional contact hours will be compensated at the appropriate adjunct instructor rate for contact hours above the maximum.

Teaching loads will be assessed at the end of the drop-add period following all course cancellations. If necessary, teaching assignment adjustments will be made in accordance with the course cancellation policy.

Any remaining underloads will be adjusted through a re-assignment of duties, either in the current or subsequent semester. Reassignments will be recorded on an *Instructor Workload Adjustment Form* or *Non-Current Semester Teaching Load Adjustment Form*. Completed forms will be filed in the instructor's personnel file, with copies retained by the instructor and the Dean. Completion of alternate assignments will be documented in the personnel file. Remaining overloads will be adjusted in the same way, if feasible, or will be compensated. Digital forms are available in the Faculty SharePoint, or from the Dean of Academic Affairs.

Faculty Evaluation

Effective Teaching Definition and Rubric

Definition of Effective Teaching: **An effective teacher is a scholar who shares knowledge, uses appropriate methodology, demonstrates, and encourages enthusiasm about the subject matter, and shows concern for students.**

Practice of effective teaching includes planning, presentation, providing evaluation and guidance to students, professional development, assessment, and application of assessment results in the next cycle of planning. KBOCC measures effective teaching based on evidence drawn from a range of sources and aspects of teaching.

Description of rubric evidence for Effective Teaching Evaluation

General rationale: To avoid greatly increasing the reporting burden to individual instructors, the teaching evaluation is based mostly on assessment of documents already required from instructors. The self-assessment was new at the time the process was adopted, and the frequency of classroom observations was increased to at least once per year for all instructors. The process incorporates evidence on several aspects of teaching and evaluations by a range of observers to minimize effects of subjectivity and potential bias.

	Who?	What?	When?	Why?
Evaluation of syllabi	Instructor provides syllabus, Dean of Academic Affairs and Department Chair evaluates	Syllabi	Beginning of each semester	Demonstrates planning and shows content
Student evaluations	Instructors administer survey, students evaluate	Online course evaluation surveys	End of each semester	Provides student perspective, enthusiasm, concern
Dean/peer classroom observations	Dean or faculty member observes and evaluates	Standardized observation forms	Once per academic year	Direct observation shows technique, rapport
Self-evaluation or self- assessment	Faculty members provide reflections	Written responses to questions	End of the academic year	Encourages reflection and improvement
Professional development	Event organizers provide sign-ins for in-house events, instructors self- report	Attendance sheets, Self-report forms	End of the academic year	Measures (partially) professional development

Writing across the curriculum	Instructors collect and score evidence of student writing	Assignment prompt, student writing samples, rubric scores via online course outcome reporting survey	End of each semester	Assesses whether and how well writing is included in the class
Anishinaabe content	Instructors provide evidence that students gained knowledge	Course Learning outcomes survey	End of each semester	Assess whether students gained cultural knowledge from the course
Learning outcomes collected evidence	Instructor selects learning outcomes, collects evidence, scores, and applies results, AC evaluates	Course Learning outcomes reporting survey	End of each semester	Measures (partially) instructors' use of data-based assessment at the course level

Effective Teaching Rubric

Evaluation of effective teaching is based on the rubric below. A score of eleven or above reflects effective teaching.

SCORES	0	1	2
Evaluation of syllabi	Did not turn in or unsatisfactory	Completed satisfactorily but late	Completed satisfactorily on time
Student evaluations	Did not administer	Average evaluation score 3 or below (0-5)	Average evaluation score above 3 (0-5)
Dean/peer observations	Average evaluation score 2 or less	Average evaluation score greater than 2 and less than 4 (0-5)	Average evaluation 4 or above (0-5)
Self-evaluation	Did not turn in	Turned in late or incomplete	Turned in on time and complete
Professional development	Did not attend any	Completed some professional development hours	Completed all required hours
Writing across the curriculum	Did not turn in	Turned in late or did not follow directions	Turned in on time and followed directions
Learning outcomes collected evidence	Did not turn in	Turned in late or did not follow directions	Turned in on time and followed directions

This is based on the results of the learning outcomes assessment, while the line above is based on instructors' methodology and completion of collecting the learning outcomes evidence.

Faculty will perform annual self-evaluations based on their performance objectives and submit the results to the Dean.

Students will complete evaluations of courses and instructors at the end of each semester with results reviewed by the appropriate Department Chair and Dean of Academic Affairs.

Peer evaluations will be arranged and conducted by the Faculty Council on an annual basis with results reviewed by the Dean of Academic Affairs.

All new faculty will be observed by the Dean of Academic Affairs during their first semester of

teaching. The Dean of Academic Affairs will review all evaluation information and make recommendations as necessary.

Department Chair Evaluation

Additional evaluation of department chairs is based evidence from their annual departmental evaluation and assessment reports and involves a consultative process between the Department Chair and the Dean of Academic Affairs.

Course Planning

Structure of the Curricula

Keweenaw Bay Ojibwa Community College's curricula are defined by the parallel structures of program requirements and learning outcomes. Program requirements specify the courses students must take for their degrees and are specified in the College Catalog.

Course learning outcomes specify what students will be able to do upon completion of the course. General education or college-wide learning outcomes and program learning outcomes state what students will be able to do upon successfully completing their degree programs. Each course contributes toward students' attainment of general education and program learning outcomes. The course learning outcomes and related program outcomes provide a framework for planning courses and selecting materials. Readings, assignments, and activities should be selected to enable students to meet all of the learning outcomes.

Across the Curriculum Expectations

Because of the importance of written communication for students' success in further education and their future careers, the College requires each course to include practice in writing. Writing assignments should be appropriate to the subject area of the course. At least one assignment should be in the form of an essay. This may be an essay question on an exam or a homework assignment. Instructors will be asked to report on at least one essay assignment in the Writing Across the Curriculum portion of the course outcomes reporting survey administered at the end of the semester.

Based on the College's mission and identity as a tribal college, Anishinaabe content and perspectives should be included in each course as feasible and appropriate. How Anishinaabe (Native American) content is included should be stated on the syllabus and reported at the end of the semester with the course outcomes reporting survey. Department chairs, KBOCC Cultural & Wellness Coordinator, KBOCC Cultural Advisor, Anishinaabe Advisory Committee and the Dean of Academic Affairs will assist instructors in locating appropriate materials.

Textbook Selection

Textbooks and other materials are selected by course instructors in consultation with department chairs and, if applicable, other instructors who also teach the course. Besides the course learning objectives and content, faculty members should consider readability of the materials, cost to students, cultural appropriateness, and representation of diversity in making their selections.

To participate in Federal Student Aid programs, the College is required to publish book lists on the website before the start of the semester to allow students to compare prices for textbooks. The bookstore manager must receive the information from instructors in a timely manner in order to fulfill this requirement, as well as to ensure that textbooks are in stock at the bookstore in time for the start of classes. Students can charge textbooks to their financial aid

account at the college bookstore but are free to purchase or rent books from other vendors. Textbook and material orders should be submitted to the bookstore manager at least six weeks before the start of the semester. Earlier information is helpful. For book orders, course instructors should provide the title, author, ISBN, publisher, and edition. Textbooks are provided to instructors. The bookstore manager can also assist instructors in obtaining textbooks support materials.

Book Order Forms are available in digital form in the Faculty SharePoint or from the bookstore manager.

Materials

Materials for student use, such as art supplies, notebooks, etc., may be ordered for the class through the bookstore or specified in the syllabus for students to obtain themselves. If materials are purchased for the class, they should be supported through course fees. Instructors should confer with the bookstore manager and Dean of Academic Affairs to ensure that course fee estimates are reasonable. Considerations in deciding whether to purchase supplies for the class or have students obtain their own include the value of having specific items versus the learning involved in students making selections, the need for having the materials on hand at a specific time to conduct the class, the local obtainability of the materials, and the relative costs to students. Course fees are covered by students' financial aid, but will naturally decrease their credit balances.

Course Fees

In addition to materials, course fees also support expenses for software subscriptions, field trips and guest speakers. Whenever possible, these expenses should be estimated in advance and included in the course fee. However, if an opportunity for an excellent student learning experience arises during the semester, instructors should consult their department chair or the Dean. The College will support unanticipated field trips or speakers when feasible.

Course fees are not refundable. Students who prefer to bring in their own materials or miss class on the day of a speaker or field trip cannot obtain a refund or rebate. Students who withdraw from the course do not receive a refund of course fees, or a distribution of materials for the remainder of the course.

Planning Course Activities

Plans for each course session should include sufficient learning activities to occupy the entire time, emphasizing interaction. Instructors are expected to meet their classes for the entire session and use the time productively. Individual activities such as sustained silent reading or in-class individual writing should be used sparingly in most courses' class sessions; these are usually assigned for outside class in college courses. Beyond instructor presentations, discussion, group exercises, and projects are encouraged.

Field Trips

Field trips should be clearly related to the content of the course and should provide sufficient

added value as learning experiences to justify the travel time and expense. The college van may be checked out for field trips, please see the bookstore staff to reserve the vehicle. They will also provide the van driver forms which must be completed before driving the van. If needed, student services staff members or other instructors may be able to drive the van for field trips. Inquiries should be made well in advance of the trip.

For overnight field trips and field trips which would conflict with other classes, students must complete student travel forms and have them initialed by their instructors. This process should begin at least a week before the trip, preferably two weeks. If instructors do not give permission, students will not be allowed to travel in the van or have expenses paid by the college.

Arrangements to allow students to participate in field trips can usually be made if the request comes far enough in advance.

Students on probation may be prohibited from optional field trips or co-curricular travel. The possible restrictions will vary from case to case.

Learning Management System

Keweenaw Bay Ojibwa Community College uses a learning management system provided by Canvas which can be accessed through the College website using the *KBOCC Canvas* link from any page or at kbocc.edu/Canvas or <https://instructure.kbocc.edu>. Instructors, students, and staff have access to the system. Each course section has a page including informational spaces, calendar, assignment submission and test-taking sections, forum and chat functions, attendance, and gradebook. Students enrolled in the course will be entered into the course by the system after registering. Instructors need to add information to each of the pages as they deem fit for the course. Instructors are encouraged to use the system to provide information, receive and respond to student work, and communicate with students. Time invested in organizing the course on the learning management system typically yields substantial returns in time and effort saved later. In addition, course set-up and content can be copied to a new semester. Help documents for the system are available in the Faculty SharePoint as well as within the system itself.

Grades

Graded assignments should be planned and specified on the course syllabus. The class web portals provide a gradebook function which can be used effectively to provide students with up-to-date information about their progress and standing and its use is strongly encouraged. Department chairs and the Dean will assist instructors in setting up the gradebook function for the intended course design.

Grade Reports

Midterm and final grades are reported through Canvas. The gradebook function does not submit reports automatically. Instructors can submit grades from the gradebook or by manual entry but must do so actively. If unable to supply a grade for an individual student, faculty

should still submit grades for the remaining students so that grades can be distributed in a timely manner. See procedures for "N" and "I" grades below.

Midterm grades are provided to students and their advisors to assist them in tracking students' progress. Midterm grades are kept in students' files but are not a part of students' transcripts. Final grades become a part of the permanent record.

Grading System

The College uses an A through F grading system with pluses or minuses for calculating GPA. No other grades in use at the College affect a students' GPA. Other grades include:

AU = Audit. No credits awarded. Does not affect GPA.

Cr = Credit awarded through transfer, advanced placement, CLEP (College Level Examination Program), credit by exam, military training evaluation, prior learning assessment, or for certain internships, departmental and Research and Special Projects courses. Does not affect GPA.

I = Incomplete. A temporary grade is issued until completion of required course work. A grade of "I" does not affect GPA.

N = No grade was submitted. (Temporary grade only) Does not affect GPA.

NCr = No Credit earned. Failure to complete all the requirements for a course enrolled in as Cr/NCr. Does not affect GPA.

NP = No pass. Earned less than the equivalent of a C in a course enrolled as P/NP. Does not affect GPA.

P = Passed successfully with course work equivalent to a "C" or better. Students must enroll as Pass/Fail at the time of registration. Does not affect GPA.

R = Course was repeated. Only the last grade given in a repeated course is counted in computing the GPA, even if that grade is lower than the original grade. A grade of "W" for the repeated course does not replace the previous grade. Does not affect GPA.

S = Satisfactory. Used as midterm grades only. Does not affect GPA.

U = Unsatisfactory. Used as midterm grades only. Does not affect GPA.

W = Withdrawal from course after drop/add period. No credit given. Does not affect GPA.

X = Currently enrolled. Does not affect GPA.

Syllabus Requirements

Course Syllabi

Each semester, instructors must prepare a course syllabus for each course they teach. A copy will be kept on file in the Dean of Academic Affairs's office. Syllabi must be submitted in digital format (Word or PDF) via email to the Department Chair or Dean of Academic Affairs for approval at least 10 days prior to the start of the semester. A fillable syllabus template will be provided to all instructors to assist with syllabus development. All syllabi must contain the following information:

- Course title and number
- Keweenaw Bay Ojibwa Community College
- Semester offered
- Number of credits
- Class days and times
- Class location
- Instructor information: name, office location, phone number, and email address
- Office hours
- Text and other required materials
- Pre- or Co-requisites or other required conditions
- Course description:
 - You must use the course description as it appears in the current catalogue. You may supplement this with additional information about your course in a separate paragraph.
- Course learning outcomes:
 - The College's course learning outcomes must be included exactly as stated in the learning outcomes matrix.
 - Instructors may state additional objectives or goals in a separate section. If adding objectives, they should state what the student will be able to do after successfully completing the course. Use active, measurable terms such as: describe, identify, discuss, create, explain, compute, analyze.
 - There should be consistency between the learning outcomes and objectives and grading. In other words, a student receiving an "A" in the course must fully meet all of the outcomes and objectives.
- You should have assignments, quizzes or tests that measure each outcome and objective. Samples of student work will be collected every semester so keep copies of graded work. (If you are teaching an art course, use a camera to record student work and attach a brief note regarding which learning objective the piece demonstrates. Cameras can be checked out in the administrative office.)
- Specify which two course learning outcomes will be assessed and reported for the purposes of informing assessment of program learning outcomes. Work with the Department Chair to select appropriate and aligned course learning outcomes and assessment measures.

- Anishinaabe Content Statement
- Anishinaabe learning outcomes measured this semester.
- Attendance Policy
- Other course-specific policies, if any. These could include the use of electronic devices, lab safety, in-class conduct, etc.
- Evaluation and grading system:
 - Include your grading scale and a value for each assignment.
- Academic integrity:
 - Specify your procedures for dealing with cheating, plagiarism, etc. Your disciplinary options may be limited if not specified.
 - Include the Academic Integrity Pledge in Week One.
- KBOCC Disability Statement
- Statement regarding Assessment of Student Learning
- Statement regarding possible school closures
- Statement regarding Computers/Information Technology
- A course outline specifying the reading/lecture/discussion topic or studio, or lab assignment planned for each session. This must include at least one essay-format writing assignment that will be used for assessment purposes as part of the Writing Across the Curriculum.

Student Course Attendance

Students are required to attend all scheduled classes. Attendance should be recorded at all class sessions. Each instructor must establish an attendance policy which states how absences will affect students' grades. The policy must be clearly explained in the course syllabus.

Students who miss class excessively must be reported to the Student Services department for follow-up. Instructors may contact students' advisors regarding absences at their discretion. In addition, absences early in the semester are a reason for an academic warning in the fourth week of the semester.

Special Courses

Directed Studies

Directed Study provides the content of an existing course to a student on an individual basis. The coursework, materials, and assessment are as similar as possible to those used when the course is offered in its usual format. The course number and title are those of the existing course.

Directed study courses will be provided only in cases of demonstrated student need for the course in the current semester and capacity for individual work.

1. Student need for a course can occur:
 - a. when the course is a prerequisite for taking the next courses in a student's program of study, so that the student cannot progress toward the degree until the course is completed.
 - b. when the course is among the student's last few remaining graduation requirements and will not otherwise be offered soon enough to allow the student to graduate on schedule.
2. Directed study will be provided only when students cannot take the needed course in its usual form, generally because the course will not be offered in the current or coming semesters or its schedule conflicts with other required courses.
3. Directed study may be used as an adaptation to meet student special needs (learning disabilities, medical needs, etc.) only when no reasonable alternative for regular class instruction can be devised.
4. Departments may designate specific courses as inappropriate for directed study. Performance-based courses, courses relying on group activities, or courses which need special facilities or equipment are usually unsuitable for directed study.

For a student to take a directed study course, he or she must:

1. Provide a rationale explaining the need for the course. This is usually written with the assistance of the student's advisor.
2. Complete the student portions of a directed study request form.
3. Obtain faculty advisor approval and signature on the form.
4. Obtain the approval of the course instructor and signature on the form.
5. Submit the directed study request form with the rationale and signatures to the Dean of Academic Affairs prior to the end of the drop/add period for the semester of instruction.

Next, the Dean must approve offering the course as a directed study.

1. The Dean must obtain budget authorization, if applicable
2. The Dean may approve the student's request for the course but stipulate an alternate instructor. If an instructor change from the student's request is being considered:
 - a. the student's advisor will be consulted.
 - b. both instructors must sign the request form to acknowledge the change.

Conditions for Teaching a Course as Directed Study

The following conditions must be met for a faculty member to teach a directed study course:

1. The course must be in the instructor's teaching areas and within his or her maximum teaching load.
2. The department chair, if applicable, and Dean of Academic Affairs must approve the directed study request and may reassign the directed study course to another qualified instructor to provide a more equitable or feasible workload distribution or reduce costs.

Workload and Compensation Conditions for Directed Study

1. When a directed study course is taught by a part-time instructor or by a full-time instructor who already has a full load of courses plus other duties, the instructor will be paid at 1/3 of his or her current adjunct teaching compensation rate per student for up to three students per course in a given semester.
2. When taught by a full-time instructor who does not already have a full load, a directed study course is included in the instructor's regular teaching load at one credit per student per course.

Research and Special Projects

Research and Special Projects courses numbered 299 in each subject area, give students opportunities to conduct research or create projects in areas of special interest for credit with the guidance of a faculty member. Students may take additional Research and Special Projects courses with different topics or projects or may present project proposals which call for enrollment over more than one semester.

Conditions for Offering a Research and Special Projects Course

Research and Special Projects courses, numbered 299 in each area of study, are offered when an advanced student wants to pursue an area of interest independently, has the support of an instructor, and develops an appropriate plan for the project.

Approval Process for Student Enrollment in Research and Special Projects

A student must meet the following criteria to enroll for a research and special projects course:

1. The student must have at least a 3.0 grade point average and sophomore standing.
2. Working with the faculty mentor, the student must prepare a written proposal which will include a project schedule and evaluation methods.
3. The proposal must be submitted to the Dean of Academic Affairs for approval prior to the start of the semester of enrollment.
4. The Dean must approve the proposal.
5. The Dean must obtain budget authorization, if applicable.
6. If approved, a copy of the proposal will be retained in the Dean's office.

Conditions for Teaching a Research and Special Projects Course

The following must be met for an instructor to supervise a research and special projects course:

1. The topic of the project must be within the instructors' teaching areas or the project proposal must clearly show how the student will receive adequate guidance. For example, the student's project may involve working with community experts.
2. The instructor's teaching load including the Special Projects course must be within the allowable maximum.
3. The Dean of Academic Affairs and department chair, if applicable, must approve the proposal and obtain budgetary authorization if appropriate.

Workload and Compensation Conditions for Research and Special Projects Course

1. When a research and special projects course is supervised by a part-time instructor or by a full-time instructor who already has a full load of courses plus other duties, the instructor will be paid at 1/3 of his or her current adjunct teaching compensation rate per student for up to three students per course in a given semester.
2. If the project is supported by external funding, the instructor may be compensated regardless of her or his total teaching load, and at a rate determined by the terms of the funding.
3. When taught by a full-time instructor who does not already have a full load, a research and special projects course is included in the instructor's regular teaching load at a minimum of one credit per student per course.

Developing New and Special-Topics Courses

New course offerings must be presented to the Faculty Council no later than 30 days before they are to be offered. A proposed course number, a course description, and learning objectives or a proposed syllabus should be presented when the request is made. Program offerings must be presented to the Faculty Council no later than 120 days before they are to be offered. Justification for new programs should accompany any program proposal.

Faculty Involvement in Research

Sponsored Projects

Faculty members are encouraged to seek external funding to support research. Grant applications submitted on behalf of the college must have prior approval by the Dean of Academic Affairs in consultation with the President or the president's designee. A faculty member's involvement in work on sponsored projects may be initiated by the faculty member or by the college.

Full time faculty members may serve as project directors or principal investigators (PI) of a grant-funded project. Exceptions to allow adjunct faculty members to serve as project director or PI may be granted by the Dean of Academic Affairs.

Contracts on behalf of the college must be signed or countersigned by an appropriate administrative official; individual faculty signatures are not sufficient.

Funded projects at KBOCC shall comply with the applicable regulations, particularly those for the protection of human subjects from risk and for the humane care and use of living beings. This includes seeking Institutional Review Board approval when appropriate, or other safeguards when applicable, for example, an environmental impact or response burden assessment. Keweenaw Bay Ojibwa Community College upholds the principles of academic freedom in research as well as in the classroom. The primary obligation of the faculty to their disciplines is to seek and to state the truth as they see it. To support the faculty pursuit of truth, the College promotes conditions of free inquiry and dynamic exchange of ideas. Sponsorship of research may not inhibit these freedoms. Specifically: 1) no project sponsorship can be accepted if a condition of sponsorship is that the College may not reveal the existence of the grant or contact (donors may remain anonymous if they so desire) and 2) the results of all research at KBOCC must be freely publishable. The publication requirement refers to post-analysis research results only. Research data and individual responses will be maintained as specified in the participant's informed consent and described in the research proposal. In special circumstances, the President or President's designee may approve negotiated agreements to withhold publication for a specified period of time, generally not to exceed 180 days from completion of the study.

Faculty Time for Funded Projects

During semesters, faculty time for funded projects may be either reassigned time or overload.

- Reassigned time for work on sponsored projects means that a faculty member's regular responsibilities are reduced to allow the work to be done within the faculty member's existing time commitment. When teaching duties are reduced, a teaching contact hour is counted as equivalent to three (clock) hours of project work.
- Faculty may also add the obligations of a sponsored project to their normal college workload as an overload. When project work is done as an overload, any compensation would be paid by the research sponsor, either directly or through the College.

For faculty involved in research, the total time commitment during Fall (15 weeks), Spring (15 weeks) and Summer (6 weeks) semesters (overload when more than 100 percent) shall be limited to 125 percent of full time or 10 additional hours per week. Total time commitment outside of the semester shall be limited to 125 percent of full time or 50 additional hours per week. Exceptions for short-term projects may be requested on a case-by-case basis. Faculty members conducting research as an overload are responsible for ensuring that their regularly assigned duties are carried out satisfactorily.

Pay Schedule for Research Duties

Typically, compensation for assigned time is the same as the faculty member's regular salary rate, unless the assignment involves a significant increase in responsibility level.

For released time, principal investigator compensation will be as stipulated by the grant.

Compensation for new research project positions will be specified in the position descriptions, typically included in the grant proposal. Non-institutional awards made to individual faculty (e.g. fellowships, individual stipends) will be determined by the granting organization.

Student Research

The College encourages student involvement in research. Students may be involved in research as part of their course work, as an independent research project, as service learning, or as paid research assistants. The status and conditions of student involvement in research shall be clearly specified in writing at the beginning of their involvement. Student involvement in research may not interfere with students' regular course work. If appropriate, absences from classes to assist in research or report on research results must be approved in advance by the course instructors.

Procedures for Funding and Research

Procedure Steps for External Funding:

1. Faculty members may be assigned to prepare a proposal or may initiate a proposal.
2. If a proposal is initiated by a faculty member, approval in principle from an appropriate administrative official (the Dean of Academic Affairs in consultation with the President) should be sought before devoting time to proposal development. When approval in principle is given, the official will specify the form and timing of additional or final approval requirements.
3. If the initiating faculty member is an adjunct or part time instructor and intends to serve as Principal Investigator or Project Director, permission to do so must be obtained from the Dean of Academic Affairs. For projects unrelated to the college, adjuncts serving as PIs or PDs must inform the Dean of Academic Affairs of their commitments to avoid any potential conflicts of interest.
4. When the assignment is made or approval in principle is granted, the administrative official will ensure that the college's registrations for grant submission systems are up to date to allow on-time submission of the finished proposal.
5. Completed proposals must be submitted to an appropriate administrative official in time to allow for review for signature as administrative representative or financial

officer, as specified in the funding application instructions. Proposals may be presented for review in semi-final draft form. At least five business days should be allowed for review, unless prior arrangements have been made with the signing official (see step 2, above).

6. If the proposal is funded, the faculty member or members involved in the project will meet with the Dean of Academic Affairs to define the workload and compensation conditions for the project.
7. Upon receiving notification of funding, the Principal Investigator or Project Director will meet with the college President or the President's designee, the Dean of Academic Affairs, and the Director of Sponsored Programs to ensure that designated procedures are followed.

Procedure Steps for Internally Funded or Non-Funded Faculty- Initiated Research

1. Faculty members seeking assigned or released time for research not requiring external funding should make a written request to the Dean of Academic Affairs. Alternately, if educational leave is requested for conducting research, the usual procedures for requesting educational leave will apply.
2. The Dean will review the request in consultation with the President as appropriate.
3. If reassigned time is granted, the Dean may require a research proposal and may stipulate progress and final reports.
4. Internally or non-funded research must comply with all college research policies, ie, IRB approval when appropriate, no publication restrictions, etc.
5. If approved to go forward, the Dean and faculty members will meet to establish the conditions for the project, with the resulting conditions to be documented in writing.

Procedure Steps for Assigned Research

1. The Dean of Academic Affairs and other college officials involved, if any, will meet with the faculty members involved to establish and clarify the sponsored project assignment.
2. Faculty members will not be assigned research as an overload unless they volunteer for the overload and will be given appropriate compensation, either as wages or as a reduced load in subsequent semesters.
3. The research assignment, including compensation and workload agreements, will be documented in writing, including documentation in the instructor's personnel and academic files.

Documentation Steps for All Faculty Research

1. Research involvement and accomplishments will be appropriately documented as professional development and/or service to the college.
2. Copies of research reports or publications will be provided to the Dean of Academic Affairs.

Procedure Steps for Student Research

Appropriate procedures will vary depending on whether the research is course-based, independent study, or as a research assistant. Please see the College Catalog, Faculty

Guidebook, and Student Handbook for more information on each of these procedures.

Online Course Policies

To ensure consistency and quality in our online classes, KBOCC uses the following guidelines for online courses and instruction.

Online and Hybrid Instructor Communication Policy

Timely communication among participants in any learning venue is vital. In online and hybrid courses and during the regular work week, instructors should reply to their students on the same day that the question is asked, to the extent that is practicable. Students asking questions after normal business hours should expect to receive a reply as soon as possible the next day.

Instructors working in online and hybrid classes should reply to college administrators, supervisors, and staff following the same guidelines. Response on the same business day, whenever possible, is best practice, but responses are required within twenty-four hours to communicate within the workweek and on the following Monday for communications occurring over the weekend.

Academic Policies

Because of the virtual nature of hybrid and online courses, specific and uniform policies across all courses are recommended. These should be presented to students within the common course shell that forms the basic design for all courses offered via our distance learning platform.

Academic Integrity Policy

The Academic Integrity Policy is the same for on-campus and online classes. This policy is published in the Student Handbook.

In a discussion board due in the first or second week of class, instructors should present the Academic Integrity Policy and require that students post in response to the policy to affirm their understanding of and intentions to abide by it. In the discussion, students should be encouraged to ask questions about the policy and how they might be sure to avoid any issues regarding the use of source material in their own writing.

Affirmation of Enrollment and Attendance Policy

Instructors will share the college's online attendance policy with students. This policy is designed to ensure that students know that they are required to attend their online classes every week, just as they are required to attend their campus-based classes at every meeting.

KBOCC Online Course Attendance Policy

In Week One, students must enter and post in their course in the first week of class affirm their enrollment. Failure to actively participate as defined will result in administrative withdrawal. For students who add the course on the last day of the drop/add period, the posting requirement is extended through the second week of class.

In Week Two and subsequent weeks, students must enter and participate in the course(s) each week to maintain positive enrollment. Failure to maintain positive enrollment will be reported to and will have implications for student financial aid. Weekly participation is required to maintain good academic standing.

Once the class is started, course materials can be made available to students prior to the start of each new week. These materials will include a variety of the following items:

- Weekly materials:
 - reading assignments
 - online lectures
 - embedded films, videos, other multimedia
 - quizzes
 - discussion questions
- Milestone assignments, including the following:
 - Essay/research paper assignments
 - Exams (midterm, final, and any other)

Course Design and Structure

Course Syllabus

Each online course must include a syllabus that outlines course objectives, grading policies, academic integrity, technology requirements, instructor contact information (including office hours), and a detailed weekly schedule.

Learning Management System (LMS) Usage

All online courses will be delivered through the institution's LMS (Canvas). Faculty are required to familiarize themselves with the platform and ensure that all materials are posted in a timely manner.

Content Delivery

Instructional materials should be delivered in various formats (videos, readings, interactive elements) to cater to different learning styles. All courses must comply with ADA accessibility guidelines.

Course Template

Faculty must follow any standard course template provided to ensure consistency in navigation, layout, and design across online offerings.

Communication and Interaction

Instructor Presence

Instructors are expected to maintain a visible and active presence in the course through regular announcements, discussion board participation, and timely feedback on assignments.

Response Time

Faculty are required to respond to student inquiries within 24–48 hours on weekdays. Weekend response time should be communicated clearly in the syllabus.

Office Hours

Faculty must hold virtual office hours using video conferencing tools (e.g., Zoom, Google Meet). A minimum of two hours per week is required, with additional availability by appointment.

Assessment and Grading

Grading Transparency

Clear rubrics and grading criteria must be provided for all assignments. Students should know in advance how they will be assessed.

Turnaround Time

Graded assignments should be returned to students within a maximum of seven days. Large projects may require longer, but this should be communicated ahead of time.

Assignment Submissions

All assignments must be submitted through the LMS unless otherwise noted. Faculty should ensure that due dates and submission guidelines are clearly posted in the syllabus and in the LMS.

Attendance and Participation

Attendance Policy

Attendance in online courses will be measured by active participation in course activities, such as discussion boards, quizzes, and assignment submissions. Faculty are responsible for monitoring and recording student attendance weekly in the gradebook.

Participation Requirements

Faculty should set clear expectations for student participation in discussions and group activities. Weekly participation on discussion boards is strongly encouraged, and guidelines for quality of responses should be provided.

Course Technology and Resources

Required Tools and Software

Instructors must specify any required software, tools, or resources in the syllabus. Faculty are encouraged to provide alternative formats or solutions in case students encounter technical issues.

Technical Support

Faculty should be knowledgeable about the resources available to students for technical support, and direct students to these resources when necessary.

Backup Plans for Technical Difficulties

Faculty should have contingency plans in place for assignments or assessments in case of system-wide outages or technical failures.

Professional Development

Training Requirements

Faculty teaching online must complete required professional development on online pedagogy and the use of the LMS. Ongoing training will be provided, and participation in updates is encouraged.

Pedagogical Best Practices

Faculty are encouraged to apply best practices for online learning, including active learning techniques, diverse media use, and frequent low-stakes assessments.

Evaluation of Online Courses

Student Feedback

End-of-course surveys will be conducted to assess the effectiveness of the online course delivery. Faculty are encouraged to review feedback for continuous improvement.

Course Reviews

Online courses will be subject to regular reviews to ensure alignment with institutional standards, accreditation requirements, and best practices for online learning.

Peer and Supervisor Observations

Faculty should expect periodic peer or supervisor evaluations of their online teaching, as part of professional development and quality assurance processes.

Privacy and Security

FERPA Compliance

Faculty must ensure that student privacy is maintained in accordance with the Family Educational Rights and Privacy Act (FERPA) when sharing grades or student information. Online course materials, including discussion boards and assignments, should not be shared outside of the course environment.

Secure Communication

Faculty should only communicate with students through official channels, such as the LMS, institutional email, or approved video conferencing platforms.

Support for Students with Disabilities

Accessibility

All course content must be accessible, with closed caption options for videos, alternative text for images, and screen reader compatibility. Faculty should work with the institution's disability services office to accommodate students with specific needs.

Assistive Technologies

Faculty should be familiar with and, where possible, integrate assistive technologies into their course design.

Compliance

Copyright Compliance

Faculty are responsible for ensuring that all course materials comply with copyright laws. Use of open educational resources (OER) is encouraged where possible.

Faculty Oversight

All faculty will be observed once each year by the Dean of Academic Affairs or the Dean's designee. These observations will use the Classroom Assessment Form (see Faculty SharePoint for observation documents) for the modality in which the classroom occurs.

Online Faculty Observations

The Dean of Academic Affairs (or the Faculty Chair as designated by the Dean) will observe online faculty performance a minimum of three times each semester for new faculty. Continuing faculty will be observed at least twice per semester by the Dean and/or the Faculty Chair. If performance guidelines are not being met, the Dean will offer support for addressing any faculty performance issues. The Dean of Academic Affairs will also offer support to resolve any student academic issues.

Online Faculty Orientation

Prior to being assigned an online course at KBOCC, new faculty will be assigned a faculty mentor, usually the Faculty Chair in their discipline, to support their professional development in the classroom, and they will be observed four times during their first semester by the Dean of Academic Affairs who will offer support for their development as effective teachers. The Dean will note faculty compliance with online course guidelines.

Online Faculty Performance Issues

Failure to follow policy will result in mandatory refresher training to support the development of the skills and practices required for effective instructor performance in the online classroom. Willful and/or repeated disregard of online course policies will result in the development of a plan by the Dean of Academic Affairs to bring instructor performance into line with expectations outlined in the Online Course Policies. If instructor performance does not show the desired improvements, the faculty member will be removed from the online classroom.

Instructional Technology

The College provides and maintains certain technological and office equipment services, including computer systems, use of the Internet, telephones, electronic mail, and voice mail. The College provides the systems for the use of employees in conducting College business.

Classroom audio-visual equipment

Classroom equipment includes markerboards, digital projectors, and document cameras. Most classrooms have installed projectors, and portables are available for the others. Most of the rooms are set up for instructors to plug in laptops. Instructors may use their own or check out a college laptop. The Dean of Academic Affairs and REMC-1 will work with instructors to provide the equipment needed for their courses.

Computers

PCs are available for instructor and student use in the computer lab, Wabanung room 119E, and the study area of the library. Desktop computers (PC) which are connected to the heavy-duty printer are available in the adjunct office and department chairs each have an individually assigned PC, laptop, or both. Adjuncts needing laptop computers are encouraged to reach out to the Dean of Academic Affairs. Under the KBOCC Student Laptop Initiative, students can receive computers via Student Services and are encouraged to visit the Dean of Students for more information.

Computer Use

The College reserves the right to maintain, service, monitor, inspect, and access any part of the system. REMC-1 will create user accounts, reset passwords, and unlock computers. Detailed guidelines for the use of KBOCC computers are provided in the Employee Handbook.

Copiers/Fax

Copy machines accept employee identification codes for login, so adjunct faculty can copy materials as needed. The Kyocera copier /printer/scanner in Room 200N Wabanung should be used for producing course materials. A fax machine is available in the Student Services offices. The unauthorized use of college copying, and facsimile machines is prohibited as are the following:

1. Excessive copying or facsimiles of personal material (more than 10 pages).
2. Copying material that violates the College's code of conduct, standards of behavior, policies or procedures.

E-mail and Outlook 365 Systems

Instructors are assigned College e-mail addresses which are to be used for college-related e-mailing. The e-mail address also provides access to functions of the office 365 system, which include user groups, cloud drive, calendar, and more. College E-mail is the primary means of communication with instructors and should be checked regularly.

Telephones

Telephones are installed in the adjunct office and department chair offices for instructor use.

Student Support

Placement Testing

The Student Services Office conducts placement testing in reading, writing and math for incoming students. Test scores are used to place students in the appropriate level classes. Instructors in these areas should work with the Dean of Student Services to ensure placement accuracy.

Counseling

All KBOCC students are eligible to utilize our UWill Services. UWill offers an immediate appointment with a licensed therapist based on student preferences, a direct crisis connection & wellness event. UWill has modernized and enhanced the current mental health campus offerings by creating a two-sided technology-based platform connecting students with experienced mental health professionals for when the need arises.

Disability Services

Any student in need of reasonable accommodations due to a disability will need to inform his or her instructor or the Dean of Student Services. Requests for reasonable accommodations are processed in the Dean of Student Services office and require appropriate documentation. Questions or requests can be directed to Student Services at 524-8111.

Test Proctoring

The Student Services Department will provide test proctoring for students who need make-up exams or have quiet exams or spoken exams as accommodations. To arrange for a proctored exam, instructors contact the Student Support Coordinator for scheduling and provide a copy of the exam along with any special exam administration instructions, such as time limit, allowable materials or equipment (computer, calculator, ruler, protractor, etc.). If no special instructions are received, they will be administered with a time limit of the length of the regular class period and only a pen, pencil, and blank paper allowed.

Tutoring and Workshops

Faculty provide assistance to students in their classes desiring additional individual help in meeting course requirements. In addition, KBOCC utilizes tutor.com, which provides services in over 250 subject areas. Tutor.com provides 24/7, expert, 1-to-1 academic and job support for learners from K–12 through college, graduate school, continuing education, and career preparation. Educational workshops such as employability skills and cultural awareness workshops are offered periodically throughout the year. Instructors and staff members are encouraged to suggest workshops.

Internships

Internships provide workplace experience for students either for credit, stipend (pay), or both in a wide variety of locations both in the U.S. and abroad. While many are summer programs, some internships are available during the spring and fall semesters. To be eligible, students must have completed a minimum of 12 credits and be in good academic standing (2.0

cumulative GPA or above) or as specified by the sponsoring agency. Internships may be required in some programs, in which case, special requirements may be specified. Detailed information about available internships can be found by visiting www.kbocc.edu/internship-opportunities.

Referrals

Students are encouraged to contact the Dean of Student Services, College Completion Coach or Student Support Coordinator if they are seeking services or need assistance with external issues, i.e., daycare, transportation, time management, financial concerns, personal issues, etc. If no college program is available to meet a student's needs, contact information for community programs can be obtained at www.kbocc.edu/community-programs/community-resources/.

Transfer Services

Faculty advising students who anticipate continuing their education at a four-year institution should work closely with their advisees to ensure that their course selections will be compatible with the requirements of their intended four-year programs. The College maintains a collection of college catalogs and program brochures. Faculty should also assist students in accessing on-line information and facilitate direct contact with staff and faculty at transfer institutions if requested. To avoid confusion, transfer advising should only be conducted by the students' assigned advisors or designated alternate advisor.

Library

Keweenaw Bay Ojibwa Community College Library

The KBOCC library is located in Rooms 206N and 208N Wabanung Campus. Its developing collection includes academic resources for each of the College's programs. The library's digital access and study area, which has study seating for up to 26 students, three desktop computers, and wireless internet access, is open for student use during building hours. Currently, access to the library's college-specific collection of digital resources is provided through the web portal, allowing students to use the resources anywhere they can log on to the Internet. The library's collections will be available during regular library hours or by arrangement with a librarian. Library hours may vary based on course scheduling and student need and are posted throughout campus. The library phone number is 524-8206.

Ojibwa Community Library

The Ojibwa Community Library is located at 409 Superior Avenue, Baraga. Ojibwa Community Library's collection includes a large and frequently updated selection of popular fiction in print, large-print, and audio formats and community-oriented non-fiction, specializing in Native American culture, literature, and art. The Ojibwa Community Library provides computer workstations and wireless internet access. Students and employees are eligible to use the Ojibwa Community Library. The library phone number is 353-8163.

L'Anse School Public Library

The L'Anse School Public Library, located in the L'Anse Area Schools building at 201 N. 4th Street, L'Anse, is the public library for Baraga County, and all county residents are eligible for

library cards. The library provides a varied public library collection along with secondary school resources. It has special collections for Native American and Finnish-American materials as well as for Upper Michigan authors. The public library provides digital materials through Great Lakes Digital Library and presents a variety of library programs. Its phone number is 524-6213 and its website is at <http://joomla.uproc.lib.mi.us/lanse/>.

All three libraries are members of the Upper Peninsula Region of Library Cooperation, and the Ojibwa Community Library and L'Anse School Public Library also participate in inter-library lending and borrowing which provides direct access to library materials across the region. The UPRLC library catalog can be accessed at <http://ibistro.uproc.lib.mi.us/> and allows users to search individual or all libraries. The Michigan Electronic Library provides digital resources throughout the state and can be web-accessed at <http://www.mel.org>.

Student Discipline

Students have a responsibility to act consistently with the values of the College and to obey local, state, and federal laws.

Student Code of Conduct

KBOCC integrates traditional Ojibwa values into all its programs. The Student Code of Conduct finds its foundation in the seven sacred grandfather teachings which include the following:

- Wisdom
- Love
- Respect
- Bravery
- Honesty
- Humility
- Truth

The Student Code of Conduct exists to help KBOCC maintain a safe and positive environment conducive to learning and to help promote student growth. Students are expected to behave in a manner that demonstrates behavior consistent with these teachings in all interactions with the College and broader communities.

Code of Conduct Violations

General Code of Conduct violations consist of, but are not limited to, the following:

1. Failure to comply with the directives of college officials including, but not limited to, faculty or administrators acting in the performance of their duties.
2. Violation of published college policies, rules or regulations, including academic integrity.
3. Violation or attempted violation of local, federal, or state laws.
4. Attempts to commit acts or encouraging others to commit acts prohibited by this code are also code violations.
5. Intentionally or recklessly interfering with college or college-sponsored activities.
6. Gambling at college-sponsored activities.
7. Threatening or insulting behavior.

Detailed information regarding disciplinary actions can be found in the Student Handbook.

Instructors' Role in Student Discipline

Instructors' role in student discipline is threefold, to exemplify positive, professional behavior, to teach traditional values, professional ethics, and appropriate conduct in an academic setting, and to respond appropriately to misconduct. A teaching approach within the instructional setting will be appropriate for most misconduct, but any incident involving violence or a credible threat of violence, or likely to result in formal disciplinary action, including grade penalties, should be documented using an Incident Report Form.

Instructors have authority to direct students to behave appropriately, to require students to correct or re-do assignments or exams, and to impose grade penalties up to a failing grade in the course. Instructors are authorized to direct disruptive students to leave a class session, to require individuals believed to be under the influence of drugs or alcohol to leave campus, and to call law enforcement if an individual does not comply. More severe penalties require a formal disciplinary process, which is detailed in the Student Handbook.

Academic Integrity

Instructors have a key role in teaching and monitoring academic integrity and should be attentive to providing clear expectations and structuring classroom procedures to support ethical behavior. This may be as simple as having students clear the tables before starting a test.

Providing clear expectations entails avoiding assumptions about what students already know. KBOCC students come to college with a very wide range of backgrounds and may have widely varying ideas about appropriate assistance, use of information, and classroom behavior.

Instructors should also consider intent in evaluating potential plagiarism, which often arises from ignorance. However, all instances of academic integrity violation call for correction, whether it is in the form of instruction or includes a penalty.

Emergency Procedures

Health & Safety

Maintaining an environment that is safe and conducive to learning is an important part of the College's mission. While at College or any College-sponsored activity, employees have the right to insist that actions which threaten or insult them in any way stop immediately. If problem behavior persists, supervisors and/or employees will intervene to keep co-workers and students safe.

Every effort will be made to provide a safe environment in which to work. All employees are expected to perform their work assignments in a safe and proper manner, use appropriate safety equipment, and work with care and consideration for co-workers.

In the event of an accident or injury, employees will immediately complete the written accident report and submit it to the Human Resources Office.

Acts of violence and aggression include verbal or physical actions that are intended to create fear or apprehension of bodily harm or threaten the safety of others in our workplace. Written reports of any acts of violence must be reported to your supervisor and submitted to the Human Resources Office. In case of an emergency, contact the local police department. Incidents of violence at the College are serious misconduct and will not be tolerated. Violent incidents will result in disciplinary action including dismissal.

Additional information, including the discipline procedure, can be found in the Employee Handbook.

Building Security

All employees are expected to perform in a manner that ensures the safety and security of people and property. A surveillance system is utilized at the College. Employees are expected to comply with campus security procedures.

Inclement Weather/Emergency Closing

The College will be closed due to inclement weather or other circumstances at the discretion of the President or appointed designee. In the event of inclement weather, the President will determine if a snow day or a delay is needed. If the President is out of the area, the Board Chairman will be next to make the determination for a snow day. In the event of emergency conditions such as mechanical malfunctions or natural disaster, an emergency closing may be ordered. When the College is closed due to inclement weather or an emergency closing, employees will be paid according to their full or part time status. Adjunct instructors whose classes are cancelled due to inclement weather or other emergency conditions are not paid for the classes on that day but may schedule make-up class time which will be paid. Inclement weather closures will be announced on the College's social media pages, via KBOCC email, on Eagle Radio 105.7 and/or 98.7, and WLUC TV6.

Appendix A: Position Descriptions

Dean of Academic Affairs

The Dean of Academic Affairs is responsible for ensuring academic integrity and a quality learning experience for students, providing supervision and direction for the faculty and academic instructional programs including program development, curriculum, and articulation initiatives. The Dean of Academic Affairs shall

- Recruit, interview and recommend faculty to the President and Board of Regents.
- Provide orientation, mentoring, performance counseling, and recognition of faculty.
- Supervise faculty.
- Preside over Faculty Council meetings.
- Collaborate in creating and implementing new academic programs.
- Help create and approve faculty development opportunities that support curriculum needs and teaching excellence.
- Evaluate professional development plans for faculty members.
- Coordinate peer evaluation of faculty performance ensuring fairness and impartiality.
- Coordinate administration of student evaluations. Review and provide feedback to faculty in a timely manner.
- Administer the college's academic advising program.
- Supervise registrar functions and conduct transcript evaluations and degree audits.
- Coordinate with the Dean of Student Services in management and application of student data.
- Oversee the student academic grievance process.
- Collaborate with the Dean of Student Services in organizing and conducting graduation and other academic ceremonies.

Faculty - Department Chairs – 10 Month

Each Department Chair serves as full time instructor and program director for the respective department. The Chair is responsible for the planning and coordination of the instructional program; student advising; participation in the recruitment and selection of departmental faculty; supervision and peer performance review of departmental faculty; preparation of department reports and other documents; participation in the development and administration of the department budget; active participation in the Faculty Council and assigned committees; communication of administrative directives to faculty and students, and student and faculty concerns to administration; mediation of issues arising within the department. The department chair shall:

- Perform a full-time professional load of teaching and administrative duties.
- Maintain posted office hours.
- Prepare a syllabus for each assigned course which meets KBOCC content requirements.
- Assess and evaluate student performance in accordance with the Assessment of Student Learning.

- Maintain accurate records of student attendance and achievement.
- Advise and mentor departmental majors.
- Advise student organizations related to the department.
- Maintain currency in teaching and pedagogical methods.
- Assist with the development and implementation of the college's strategic plan.
- Manage departmental academic affairs including coordinating class schedules, approving syllabi, and submitting catalogue updates.
- Supervise and mentor adjunct and permanent part-time faculty within the department.
- Develop the departmental budget.
- Manage and maintain departmental equipment.
- Participate in interviewing and selecting departmental faculty.
- Coordinate textbook selection within the department.
- Recommend the selection of instructional materials and resources including library purchases.
- Participate in the College's accreditation process.
- Seek external funding for projects related to the department.
- Recommend and coordinate professional development activities for departmental faculty.
- Coordinate special department activities.
- Assist with student recruitment and community/college relations.
- Supervise student interns.
- Attend graduation and honor ceremonies.
- Perform duties as a member of the Faculty Council including the development, oversight and implementation of policies and procedures related to academic procedures, the college curricula, student and faculty performance evaluation, faculty professional development, student academic achievement, student grievances, and teaching and learning resources.
- Submit grades and other evaluative materials on or before the deadline.
- Perform other duties as assigned.

Note: Due to the extensive reporting requirements, the Nursing Department Chair may opt for a 11 or 12 month contract.

Full-Time Faculty - 10 Month

Full-time faculty perform a full-time credit load of teaching (13-15 credits in the fall/spring and 3-4 credits in the summer) or teaching and other assigned duties on a permanent basis. Full-time faculty shall:

- Teach assigned courses, including lab sections where appropriate, and provide tutorial support for students.
- Prepare a syllabus for each assigned course which meets KBOCC content requirements.
- Maintain posted office hours.
- Assess and evaluate student performance in accordance with Assessment of Student Learning.
- Maintain accurate records of student attendance and achievement.

- Submit grades and other evaluative materials on or before the deadline.
- Remain current in area of teaching and teaching methodologies.
- Participate in departmental and college events including graduation and honors ceremonies.
- Provide service to the college community through committee and student organization involvement.
- Advise students as assigned.
- Participate in curriculum development.
- Perform other duties as assigned.

Faculty (Adjunct)

Adjunct faculty positions are one semester contract positions for teaching a specific course.

Adjunct faculty shall:

- Teach assigned courses, including lab sections where appropriate, and provide tutorial support for students.
- Prepare a syllabus for each assigned course which meets KBOCC content requirements.
- Maintain posted office hours.
- Assess and evaluate student performance in accordance with the Assessment of Student Learning.
- Maintain accurate records of student attendance and achievement.
- Submit grades and other evaluative materials on or before the deadline.
- Participate in departmental and college events including graduation and honors ceremonies.
- Perform other duties as assigned.

Appendix B: Proven Experience Rubrics

Procedures for Qualification Based on Proven Experience

Gather Documentary Evidence

Instructor position postings specify that applicants must provide academic transcripts. When applicable, postings will also specify providing documentation of tribal certification as part of the application documents. Consequently, these documents will already be present.

When instructor candidates with less than full credentials make inquiries or are interviewed, they will be given information about qualification through proven experience, which will include the proven experience rubric, and the opportunity to present additional evidence documents.

Evaluate Evidence

Applicants' evidence will be evaluated by at least two reviewers from the following list, chosen to avoid potential conflicts of interest:

- Dean of Academic Affairs
- Department Chair
- Dean of Student Services
- Faculty Peers in the Discipline or closely related fields
- Human Resources staff

The evaluation will be conducted using the appropriate proven experience rubric. The stated criteria represent thresholds for considering instructor candidates to be qualified. Specific scores may be used in comparing candidates or designing professional development plans.

Three rubrics are available:

- Academic and General
- Anishinaabe Arts and Culture
- Native Languages

Verify Qualification and Create Professional Development Plan

When the evaluation is complete, the candidate will be informed of the results and provided a copy of the scoring sheet. If the candidate is hired, a signed results document will be placed in the personnel file.

Instructors whose qualifications have been verified based on proven experience will still be encouraged to seek academic credentials, particularly if they are in early-to-middle stages of their careers. The Dean of Academic Affairs, or Department Chair, if appropriate, will meet with the instructor to discuss planning professional development.

Proven Experience Rubric – Academic and General

Use this rubric to evaluate academic faculty who may not meet the formal degree qualifications but possess significant relevant experience. rubric evaluates the candidate's theoretical and practical experience in both academic and professional contexts, ensuring they possess the expertise to effectively teach and contribute to student learning. It emphasizes both academic knowledge and real-world skills, leadership, and innovation.

Criteria	Exemplary (3)	Proficient (2)	Not Evident (1)	Score
Relevant Professional Experience (Workplace)	10+ years of hands-on experience in key industry roles, with demonstrated leadership and innovation. Clear impact in the field.	5–9 years of relevant industry experience with increasing responsibilities. Contributions are visible but may not include significant leadership.	Less than 5 years of experience or minimal evidence of relevance to the field. Little to no leadership experience.	
Teaching and Mentorship Experience (Workplace/Academic)	5+ years of successful teaching or mentorship experience in both academic and workplace settings. Demonstrated ability to transfer skills effectively.	2–4 years of teaching or mentoring, with some success in both academic or professional contexts.	No teaching or mentorship experience, or limited experience with minimal success in knowledge transfer.	
Demonstrated Subject Matter Expertise (Academic & Workplace)	Published work or major professional contributions. Deep theoretical and practical understanding of the subject matter, recognized by peers or industry.	Moderate theoretical knowledge, supported by relevant professional experience. Some contributions to publications or workplace reports.	Limited subject matter expertise. Lacks depth in either theoretical or practical knowledge. No publications or professional recognition.	
Hands-on Expertise and Skills Application (Workplace)	Mastery in applying complex techniques or technologies in real-world settings. Recognized for enhancing workplace processes or skill transfer.	Proficient in key hands-on techniques. Able to contribute to workplace success and teach others core skills.	Minimal hands-on experience or limited application of skills in practical settings. No evidence of advanced proficiency.	
Workplace Leadership and Collaboration	Proven leader in managing teams, leading projects, and driving innovation. Demonstrated ability to collaborate across industries or departments.	Experience leading smaller teams or collaborating in professional settings, with clear contributions to success.	No leadership or collaboration experience in workplace environments.	
Industry Certifications and Practical Training	Holds advanced and relevant certifications or specialized training. Actively maintains and applies these skills in current work.	Holds basic certifications or has completed some practical training but lacks advanced credentials. Limited application in workplace settings.	No relevant industry certifications or evidence of practical training.	
Contribution to Discipline/Field (Workplace & Academic)	Actively contributes to the field through research, advisory roles, or	Some participation in research, projects, or industry-related activities.	No evidence of contributions to the field through professional or	

Criteria	Exemplary (3)	Proficient (2)	Not Evident (1)	Score
Workplace Innovation and Applied Work	<p>professional organizations. Recognized for advancing the discipline or workplace.</p> <p>Led significant innovations or improvements in the workplace. Recognized for developing new methodologies or technologies.</p>	<p>Limited leadership or contributions to the field.</p> <p>Contributed to innovations or new processes in the workplace but with limited leadership. Demonstrates adaptability to new trends.</p>	<p>academic work.</p> <p>No involvement in workplace innovations or applied work. Lacks familiarity with emerging techniques or trends.</p>	
Community Engagement and Service (Workplace/Field)	<p>Actively engaged in community or industry outreach, with leadership roles. Documented impact on community or workplace initiatives.</p>	<p>Participates in community or industry service, but with a limited impact or minimal leadership roles.</p>	<p>No engagement in community or industry outreach related to the field.</p>	

Scoring and Evaluation

1. **Total Score:** Sum the scores from each category.
2. **Threshold for Approval:** A score of 20 out of a possible 27 is recommended for faculty approval without traditional academic qualifications.
3. **Portfolio Requirements:**
 - Resume/CV highlighting professional experience
 - Letters of recommendation attesting to expertise
 - Documentation of key projects, certifications, and teaching/mentorship activities
 - Evidence of community or workplace engagement

Proven Experience Rubric – Anishinaabe Arts and Anishinaabe Culture

This rubric takes into account both academic and applied experience in Anishinaabe Arts and Culture, emphasizing the importance of lived cultural knowledge, professional recognition, and community involvement. It allows for flexible assessment of both formal and informal qualifications, which are key in culturally specific disciplines.

Experience Category	Exemplary (3)	Proficient (2)	Not Evident (1)	Score
Formal Education (College Credits or Training)	Extensive education in relevant field (13 or more credits or equivalent training)	Moderate education or training (5 to 12 credits or equivalent)	Minimal or no formal education or training (1 to 4 credits)	
Scholarly or Creative Work in Discipline	Extensive body of work; widely recognized; high quality or innovation	Moderate body of work; recognized regionally or locally	Limited or no scholarly or creative work in the field	
Applied Experience in Anishinaabe Arts/Culture	Extensive applied experience (10+ years); recognized achievements related to teaching subject	Moderate experience (5 to 9 years); some achievements relevant to the discipline	Minimal applied experience (less than 5 years); limited relevance	
Technical or Professional Skill Certifications	Fully certified in relevant technical or professional skills	Partial certification or in-progress	No relevant certifications	
Professional Recognition	National or significant regional recognition in the field	Local or moderate recognition	No recognition in the field	
Teaching Evaluations and Awards	Consistently exceptional evaluations; received teaching awards	Above average evaluations or informal recognition	Minimal evaluations or below average feedback	
Externally Measured Student Outcomes	Excellent student outcomes based on external evaluation (e.g., contests, projects, exhibits)	Good student outcomes; some external measures	Limited or no data on student outcomes	
Cultural and Community Engagement	Actively engaged in cultural activities, ceremonies, or community cultural preservation	Moderate engagement in cultural or community efforts	Little or no involvement in cultural/community activities	
Professional Development and Continued Learning	Regularly engaged in professional development related to Anishinaabe Arts/Culture	Occasionally engaged in professional development	No engagement in professional development	

Scoring and Evaluation

1. **Total Score:** Sum of scores from all categories.
2. **Threshold for Hiring:** A minimum score of **20** out of a possible **27** is recommended for hiring as an instructor in Anishinaabe Arts or Anishinaabe Culture.
3. Documentation Requirements:
 - Portfolio of scholarly or creative work
 - Certifications or technical skills documents
 - Resume/CV highlighting applied experience and achievements
 - Letters of recommendation and teaching evaluations
 - Evidence of cultural engagement and community contribution

Proven Experience Rubric – Native Language Instruction

This rubric provides flexibility in assessing Native language instructors, acknowledging both formal education and lived language experience, with particular consideration for tribal certifications and community-based expertise.

Experience Category	Exemplary (3)	Proficient (2)	Not Evident (1)	Score
Formal Language Instruction (College Credits)	13 or more credits in language instruction from an accredited institution	5 to 12 credits	1 to 4 credits or no formal instruction	
Tested Language Ability	Fluent / Conversational	Intermediate	Introductory	
Professional Experience Using Language (Interpreter, Translator, Author, etc.)	Extensive professional experience in language roles (interpreter, translator, author)	Moderate experience in language-related professional roles	Limited or no professional experience	
Tribal or Institutional Language Certification	Certified by a recognized tribal authority, accredited institution, or master teacher	Certification in progress or from a less recognized institution	No certification	
Speaking Language as First or Home Language	Fluent speaker with experience teaching or significant community engagement	Advanced home/community usage with some teaching or mentoring experience	Limited or no first/home language usage	
Teacher Education (General Pedagogy)	Fully credentialed as a teacher or has extensive training in pedagogy and methodology	Some formal teacher education or general teaching training	No formal education in teaching	
Semesters of Successful Language Teaching	11 or more semesters of language teaching in academic or community settings	6 to 10 semesters of teaching experience	2 to 5 semesters or limited teaching experience	
Teaching Evaluations and Peer Recognition	Recognized by peers or colleagues as an exceptional teacher; received awards	Above average teaching evaluations or informal peer recognition	No teaching evaluations or minimal peer recognition	
Cultural and Community Engagement	Actively engaged in cultural activities, ceremonies, or language preservation efforts	Some participation in language or cultural activities	No involvement in cultural or community language efforts	

Scoring and Guidelines for Hiring

1. **Total Score:** Sum of scores from all categories.

2. **Threshold for Hiring:** A minimum score of 20 out of a possible 27 is recommended for hiring as a Native language instructor.
3. **Documentation Requirements:**
 - Tribal or institutional certifications
 - Resume/CV highlighting professional and community experience
 - Letters of recommendation attesting to language proficiency and teaching ability
 - Proof of professional language use (e.g., interpreter, translator, or community roles)
 - Evidence of involvement in cultural and language preservation activities